ŠKODA



BERNHARD MAIER

CHAIRMAN OF THE BOARD





25 Years of the Partnership between Volkswagen and ŠKODA







The Automotive Industry Was Facing Many Challenges in 2015

Increasing global competition

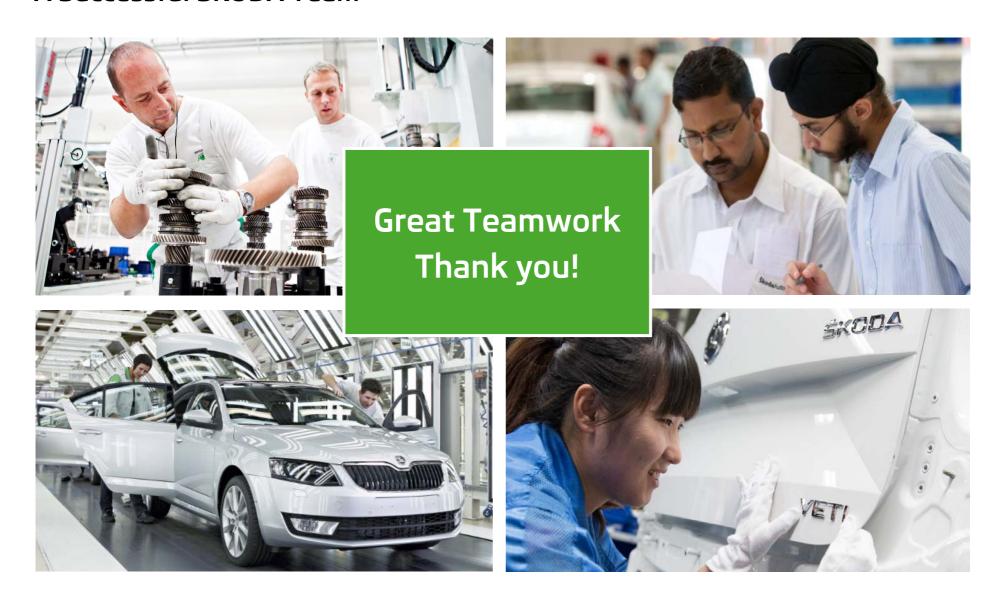
Distortions on the currency markets and political crisis

Slowing growth in China





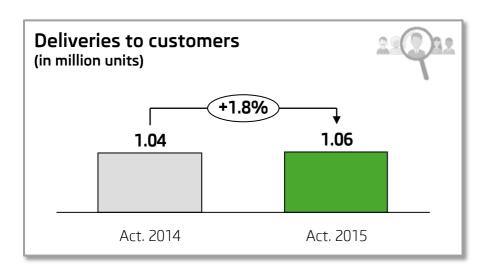
A Successful ŠKODA Team

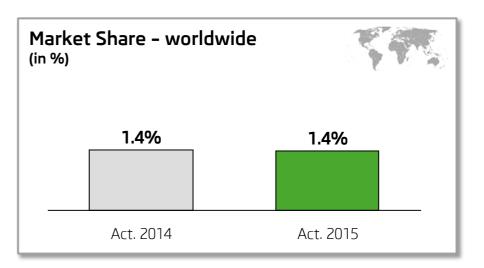


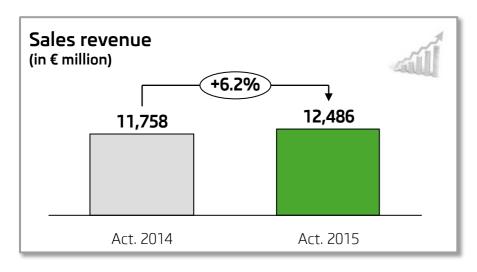


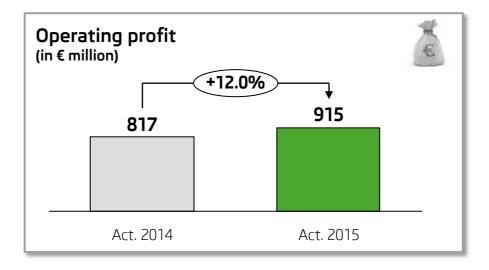


Key Performance Indicators for the 2015 Financial Year





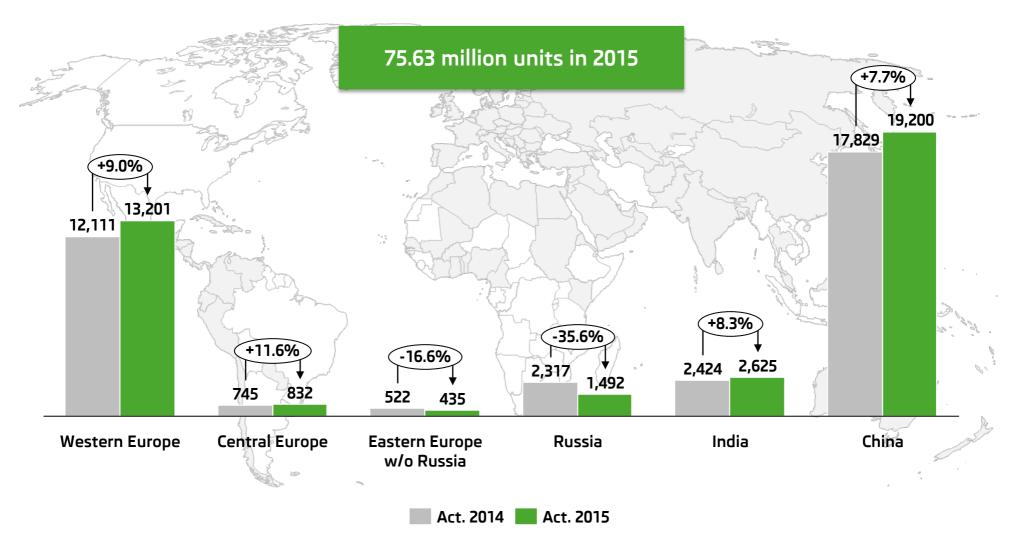








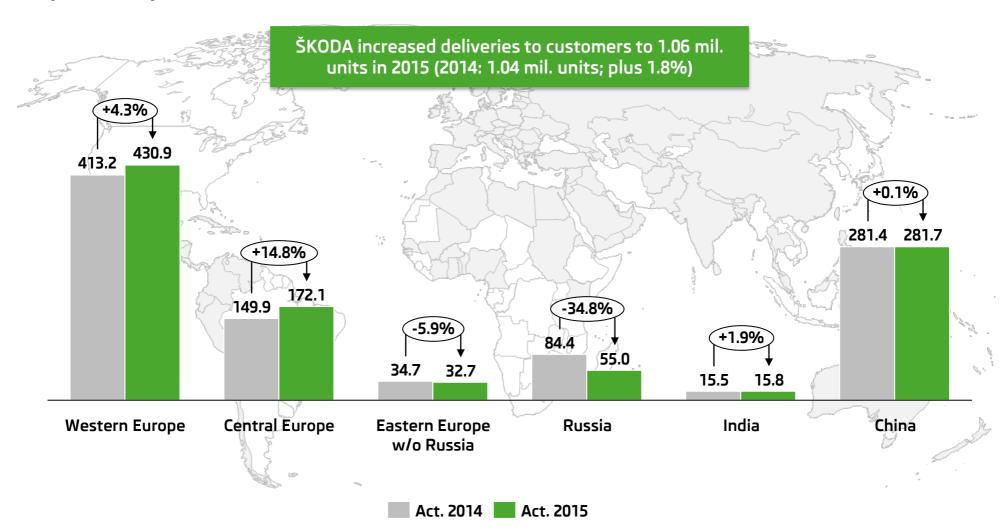
Global Markets 2014/2015 - Passenger Cars by Region ('000 units)







ŠKODA Deliveries to Customers 2014/2015 - Passenger Cars by Region ('000 units)



































ŠKODA Deliveries to Customers Jan-Feb 2016 ('000 units)











E-mobility



SIMPLY CLEVER ŠKODA







Thank you.







Disclaimer

- > This presentation contains predictions and information on the ŠKODA brand's business development. These statements may be spoken or written and can be recognised by terms such as 'expects', 'anticipates', 'intends', 'plans', 'believes', 'seeks', 'estimates', 'will' or words with similar meaning. These statements are based on assumptions relating to the development of individual countries' economies, and in particular within the automotive industry, which we have made based on the information available to us and which we consider to be realistic at the time of going to press. The estimates given involve a degree of risk, and the actual developments may differ from those forecasted.
- > Consequently, any unexpected drop in demand or economic stagnation in our key sales markets, such as in Western Europe (and especially Germany) or China, will have a corresponding impact on the development of our business. The same applies in the event of a significant shift in current exchange rates relative to the EURO, US dollar, pound sterling, Chinese renminbi.
- > If any of these or other risks materialise, or if the assumptions underlying any of these statements prove to be incorrect, the actual results may differ significantly from those expressed or implied by such statements.
- > We do not update predictions retrospectively. Such statements are valid on the date of publication and can be superseded.